### **Appendix 1**



South
Cambridgeshire
District Council

# Gender Equality Scheme 2007 - 2010

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### 1. Introduction and Context

The Sex Discrimination Act 1975 (SDA) offers protection to both men and women against discrimination and makes discrimination unlawful in employment, vocational training, the provision of goods, services and facilities, the management and letting of premises and the exercise of public functions. It also covers discrimination on the grounds of a person being married, in a civil partnership or on the grounds of gender reassignment. In 1999, the Sex Discrimination Act (Gender Reassignment) Regulations came into force, which protects the rights of transsexual and transgender people.

The Gender Equality Duty was introduced through the Equality Act 2006 and aims to make gender equality a priority amongst all public authorities in the UK. The duty requires that public authorities are legally required to eliminate unlawful discrimination and harassment and promote equality of opportunity between men and women.

South Cambridgeshire District Council is fully committed to eliminating gender inequality and promoting equality between women and men. We recognise that there are gender differences in people's life chances, what services they gain access to and the types of jobs they do. We also know that other equality issues such as race, disability, religion or belief, sexual orientation and age also affect people's lives and that a "one size fits all" approach is not the answer.

The Council's gender equality scheme will show how we intend to fulfil the specific duties relating to the Gender Equality Duty and will outline our gender equality objectives.

The scheme will help transform our services and policies and make sure that the different needs of men and women are better understood and that transgender issues are also taken into account. It will help to ensure that our services are better targeted and will lead to improved customer satisfaction and better staff recruitment and retention.

### 2. About South Cambridgeshire

#### 2.1 Population

South Cambridgeshire covers approximately 90,168 hectares and is the second largest district in Cambridgeshire. It consists of 102 villages and has a total population of 130,108 (Census 2001). The district completely surrounds Cambridge City.

It shares its boundaries with Huntingdonshire, Fenland and East Cambridgeshire on the northern part of its boundaries. In the south the district has boundaries with Bedfordshire, Hertfordshire, Essex and Suffolk. Three rivers: the River Cam, the River Granta and the River Rhee run through the district. It is relatively rural with all the population living in villages or rural area – there are no towns in South Cambridgeshire. Sawston is the largest village with approximately 7,000 people.

	South Cambridgeshire	East of England	England
2001 Population: all people (persons)	130.108	5,388,140	49,138,831
2001 Population: Males (persons)	64,454 (49.54%)	2,638,335 (48,97%)	23,922,144 (48.68%)
2002 Population: Females (persons)	65,654 (50.46%)	2,749,805 (51.03%)	25,216,687 (51.32%)

As reflected in the national figures South Cambridgeshire has a slightly higher female population than male. The difference in populations is however smaller in South Cambridgeshire than across the region or nationally.

### 2.2 Employment

South Cambridgeshire District Council employs around 500 people across a wide range of service areas. As of March 2008, the South Cambridgeshire District Council workforce was split fairly evenly in terms of gender (50.2% male and 49.8% female).

There are predominantly more men in the following service areas: ICT, Housing Repairs, Environmental Health and Waste Management. Women make up a higher proportion of the workforce in Revenues and Benefits, general administration and Sheltered Housing.

### 2.3 Life Expectancy

The life expectancy for a man in South Cambridgeshire is 80.4 years and for a woman it is 84.4 years.

South Cambridgeshire has a higher than average life expectancy for both men and women compared to the rest of Cambridgeshire and the UK. The average life expectancy for a man in Cambridgeshire is 79 years and for a woman it is 82.9 years. The national average for a man is 77.7 years and for a woman is 81.8 years.

### 2.4 Transgender and Transsexual Community

According to the Terence Higgins Trust, when people are described as transgender this suggests someone who feels that some aspect of the sex and gender they were born with does not fit who they feel they really are. When people are described as transsexual this is usually used to describe a person who feels that they were born the 'wrong' sex, and who identifies with and would like to be accepted as a member of the opposite sex. Many transsexuals want to change physically and do undergo sexual reassignment to change their bodies so that they are the sex they feel is right for them.

No local data is available on the Transgender community in South Cambridgeshire. However, a national survey was carried out in 2001 (Employment Discrimination and Transsexual People Survey) and the results highlighted just how little had been done to raise the profile of Transgender issues.

The Survey revealed that the majority of employers were failing to include gender in their anti-discriminatory policies and no training was being provided to staff on the issues surrounding gender identity.

Many transsexual employees found that they were often victims of abuse and even physical violence from other employees and were often discriminated against during recruitment, promotion, remuneration and in respect to other company benefits. Many companies failed to inform employees that discrimination against transsexual people would not be tolerated and as such many transsexual employees had been forced to leave their jobs due to difficult working conditions.

As well as being afforded protection from discrimination and harassment in employment and vocational training, a further change to the law on 21<sup>st</sup> December 2007 ensures that people who identify, as transsexual will also have their rights protected in the provision of goods and services.

### 3. Aims of the Scheme

### 3.1 The Purpose of the Gender Equality Scheme

The Equality Act 2006 created the Gender Equality Duty for the public sector. The Gender Equality Duty has two parts to it, the "general" duty and the "specific" duty. The general duty places a legal duty on the Council:

- To eliminate unlawful discrimination and harassment
- To promote equality of opportunity between men and women

To help meet its general duty, the Council, like most other public bodies covered by the duty, has a specific duty to:

- Produce a Gender Equality Scheme identifying its gender equality goals and actions to meet them, in consultation with employers and stakeholders
- Monitor and review progress
- Review the Scheme every three years
- Develop, publish and regularly review an equal pay policy, including measures to address promotion, development and occupational segregation
- Conduct and publish equality impact assessments of all major policy developments, and publish its criteria for conducting such impact assessments

The purpose of this Scheme is therefore to:

- Show how we intend to mainstream gender equality in all areas of the Council's work
- Meet and go beyond our legal duties in making gender equality a reality
- Set out our priorities on how we intend to tackle gender inequality, eliminate discrimination and promote equality of opportunity between women and men and for individuals undergoing or who have undergone gender reassignment

### 3.2 South Cambridgeshire District Council Priorities

#### 3.2.1 Eliminate Unlawful discrimination and harassment

South Cambridgeshire District Council aims to eliminate discrimination and prevent harassment to any employee or service user on the grounds of gender or gender reassignment in the following way:

- We will seek to encourage applications from male, female, transgender and transsexual members of the population when we are recruiting
- We will educate our staff in gender and transgender issues to eliminate discrimination and harassment.

- We will ensure that women, men and transgender employees feel supported and are confident in our procedures and policies.
- We will ensure that all service users have an equal access to our services and facilities.

#### 3.2.2 Promote Equality of Opportunity

South Cambridgeshire District Council aims to promote equality of opportunity to male, female and transgender service users and employees in the following way:

- We will carry out Equality Impact assessments in all new and existing policies, functions and services.
- We will embed gender equality in our corporate aims, approaches and actions.
- We will ensure that all employees receive equal pay for equal responsibilities

#### 3.2.3 Addressing Domestic Violence

Under the Gender Equality Duty, local authorities and other relevant public bodies will need to examine to what extent their services meet the needs of women and men, and pay due regard to those needs. This includes domestic violence and sexual bullying, violence and exploitation. Cabinet has made a commitment to direct resources towards our priorities within the Community Safety Strategy, particularly addressing domestic violence in the following ways:

- South Cambridgeshire District Council is a member of the Independent Domestic Violence Advocacy Service, which is a county-wide initiative funded by the Local Area Agreement (LAA)
- Rape Crisis Service based in Cambridge
- Cambridgeshire sexual behaviours service, which is run by Cambridgeshire County Council
- South Cambridgeshire and Cambridge City Domestic Violence task group, which is chaired by a South Cambridgeshire District Council housing manager
- Part of multi agency work to address high risk cases (known as MARAC)
- South Cambridgeshire District Council provides a directory of services for victims of domestic violence
- South Cambridgeshire District Council funds annual training and awareness events for victims of domestic violence
- A Sexual Assault Referral Centre (SARC) will shortly be opening in Peterborough, which will provide a service for the whole of Cambridgeshire.

 There are also a number of specialist services for children and young people as well as specific services, which are available through our housing options and advice service.

In addition to the above services, specially trained staff at South Cambridgeshire District Council offices in Cambourne are on standby to help residents who have experienced or witnessed a hate crime including domestic abuse.

South Cambridgeshire District Council has joined with Cambridgeshire Constabulary to support their anti-hate crime 'Open Out' initiative and is one of over a hundred easily accessible places across the county where victims and witnesses of hate crime can report what's happened to them in complete confidence. South Cambridgeshire District Council staff are available to take reports from victims or witnesses of hate crime including domestic abuse Monday - Friday, 9am - 5pm at the council's Cambourne offices.

### 4. Achieving Gender Equality through Service Delivery

Equality and diversity are seen as central to the provision of all Council services. In order to ensure that services are accessible to women and men the Council will:

- Monitor the satisfaction and take up levels of services by gender
- Assess whether there is an adverse impact by gender in the provision of a service or planned service
- Take positive action to address any inequality, disadvantage or discrimination
- Encourage women and/or men to use our services where evidence shows that either gender have a low level of take up of particular services
- Regularly communicate information to the public
- Consult on service changes, developments and initiatives

### 5. Consultation and Engagement

#### 5.1 Collection of data

One of the duties that must be carried out by any public sector authority is the gathering of information on the effects of its current policies and practices on men and women in employment, those that use its services and also its general performance.

The Council will gather this information in the following ways:

- Staff and Member surveys
- Customer Satisfaction surveys
- Equality Impact Assessments
- Staff and Member Workshops
- External Stakeholder workshops
- Complaints and Compliments forms
- Equality and Diversity Steering Group
- Staff Statistics and Recruitment Monitoring Forms

### 5.1.1 Staff Surveys

A staff survey is generally carried out every two years and asks a range of equality and diversity questions as well as employees general opinions and experiences about their jobs and feelings towards the Council as an employer.

The last staff survey was carried out in April 2008. The main concerns raised by this survey in terms of gender equality was the fact that 47% of women felt that not all employees were treated fairly compared to only 35% of men. Any impact as a result of the gender equality scheme is expected to be reflected in future staff surveys.

#### 5.1.2 Customer Satisfaction Surveys

Most services within the Council carry out regular customer satisfaction surveys. It is important that these surveys are analysed in terms of gender equality and any results are actioned upon accordingly.

#### 5.1.3. Equality Impact Assessment

As part of the Council's continuing commitment to Equality and Diversity we are carrying out Equality Impact Assessments on all our new and existing policies and procedures. We aim to reach Level 2 of the Local Government Equalities Standard by June 2009. This requires us to carry out Equality Impact Assessments on all policies, taking account of all six equality strands.

#### 5.1.4 Staff and External Stakeholders Workshops

We will run a series of workshops for both staff and external stakeholders to consult on our current policies and procedures. This will enable us to get opinions about

existing practices and ensure that any gender equality scheme takes these opinions into account.

### **5.1.5 Complaints and Compliments**

Complaints will be monitored to make sure that there are no complaints based on gender discrimination. If gender inequality issues are picked up through the monitoring of complaints forms these issues will inform the scheme and subsequent action planning, with a view to reducing and eliminating the need for complaints on the grounds of gender inequality.

Monitoring Compliments forms may provide valuable feedback on progress and actions taken to eliminate gender inequality or gender discrimination. These findings will inform the schemes review process.

#### 5.1.6 Equality and Diversity Steering Group

South Cambridgeshire District Council has a very active Equality and Diversity Steering Group that is helping to shape the Council's policies on equality and diversity. The Steering Group will be heavily involved in the monitoring and evaluation of the scheme to ensure that it continues to reflect the Gender Equality Duty and provides up to date guidelines for staff and service providers to follow.

#### 5.1.7 Staff Statistics and Recruitment Monitoring Forms

In order to monitor the impact of its employment practices in gender equality the council will regularly monitor the following information:

- Recruitment / retention and development (promotion & training) of men and women
- Proportion of men and women in posts at all grades
- Proportion of men and women who leave
- Proportion of men and women who benefit or suffer detrimentally as a result of their appraisal
- Men and women involved in grievance and disciplinary procedures

#### 5.2 Consultation

The Council is committed to carry out consultation on the scheme with both employees and service users. Any scheme will be passed to South Cambridgeshire District Council's Equality and Diversity Steering Group for consultation and comment before it is released. External consultation will take place with relevant organisations, community groups and agencies to gain meaningful input and feedback to the development and review of the scheme.

### 6. Monitoring and Evaluation

This Scheme will be reviewed every three years. The Action Plan will be reviewed every year. Progress on the Scheme and Action Plan will be reported to the Equality and Diversity Steering Group, Chief Officers, Executive Management Team and Cabinet on an annual basis.

## 7. A Gender Equality Vision – An outcome focused approach

For the Council to achieve its gender equality vision, actions need to be outcome focused. The list below of desired long-term outcomes has helped to inform the development of the action plan:

- Men and women making better use of the service their gender had previously under-used.
- Service users feel they are receiving more accessible services that are better tailored to their needs
- Men and women feel effectively engaged in decision and policy making around issues that have a direct affect on them
- Barriers to access appropriate and supportive services as well as recruitment and retention of transsexual staff have been identified and removed
- Men and women are represented at all levels of the work force and in all areas of work
- Staff are aware of the gender duty and understand how it affects their work
- The Council is aware of the needs of staff with caring responsibilities and the business case for flexible working policies.

### 8. Action Plan

This Action Plan will be implemented over a three-year period. During the first year of the plan the Council will consolidate and build on gender related information and raise awareness of the Scheme. During the second year of the plan we will focus on utilising gender related information to further develop the Action Plan. The third year of the plan will focus on implementation and the completion of an evaluation of the scheme.

Gender Equality Scheme 2007 - 2010					
Tasks	Timescale	Lead Officer			
ACTION 1: Develop a greater understanding within the organisation of gender equality issues and the Gender Equality Scheme					
All staff to receive equality and diversity awareness training, including gender and transgender awareness and gender related issues	In progress	Equality and Diversity Officer & HR Officer			
All members to receive equality and diversity awareness training, including gender and transgender awareness and gender related issues.	In progress	Equality and Diversity Officer & Democratic Services Manager			
The Gender Equality Scheme to be included in equality and diversity training/induction for all staff	December 2010	Equality and Diversity Officer & HR Officer			
The Gender Equality Scheme to be included in equality and diversity training/induction for all members	March 2010	Equality and Diversity Officer & Democratic Services Manager			
Raise awareness of and participate in gender related events such as International Women's Day, March 8 <sup>th</sup> of each year and International Men's day, November 19 <sup>th</sup> of each year.	Annually	Equality and Diversity Officer			
ACTION 2: Ensure improvements in performance by mainstreaming of gender equality					
All new and existing policies and procedures to incorporate an Equality Impact Assessment that	In progress	Equalities Project Officer			

Gender Equa	Gender Equality Scheme 2007 - 2010			
Tasks	Timescale	Lead Officer		
will include gender				
Develop an action plan to address any gender equality issues raised by the EqIA process	In progress	Equalities Project Officer		
ACTION 3: Complete the Equal Pay Review				
Conduct Equal Pay Review	March 2010	Head of Human Resources		
Develop a programme of actions to rectify any gender based pay gaps/s and grading arrangements	March 2010	Head of Human Resources		
Produce guidance to ensure improved recording of information on pay to enable effective comparison between jobs	March 2010	Head of Human Resources		
ACTION 4: Continue to develop the Council's performance management framework and develop meaningful indicators in respect of gender equality				
Develop targets and local performance indicators in respect of gender equality	Completed	Head of Human Resources		
All Service Plans to include meaningful gender specific objectives and targets in respect of service delivery and employment	March 2010	All Corporate Managers		
ACTION 5: Contribute to a partnership approach to address gender equality in the District				
All key partnerships will be encouraged to include gender related objectives in business plans for all appropriate areas of work.	March 2010	Partnerships Manager		
Identify relevant local groups, organisations and agencies working with a gender equality focus	Completed	Equality and Diversity Officer		

Gender Equality Scheme 2007 - 2010					
Tasks	Timescale	Lead Officer			
ACTION 6: Develop good practice in relation to flexible working policies and work life balance.					
Review and develop flexible working policies	March 2010	Head of Human Resources			
Identify the barriers to part-time working and job sharing possibilities with a view to removing such barriers wherever possible.	March 2010	Head of Human Resources			
ACTION 7: Ensure employment practices and polices identify and respond to all forms of gender stereotyping and discrimination including the identification of barriers to the retention and recruitment of transsexual staff					
Audit all HR policies to ensure that they cover the needs of transsexual and transgender employees	March 2010	HR Officer			
Relevant employment policies identified for completion of Equality Impact Assessment	In progress	Equalities Project Officer			
Promote positive gender role models and 'non-traditional' jobs through the Councils website, targeted publications, job fairs etc (such as female engineers and technicians and male care workers)	March 2010	Communications Manager			
ACTION 8: All corporate mechanisms for consultation to include appropriate questions/analysis in relation to gender					
All forms of corporate consultation identified and a timeline for inclusion of appropriate gender related questions included	March 2010	Equality and Diversity Officer & Partnerships Manager			